

WHAT THE PLAYING FIELD LOOKS LIKE

HOW WELL WE ARE PLAYING THE GAME

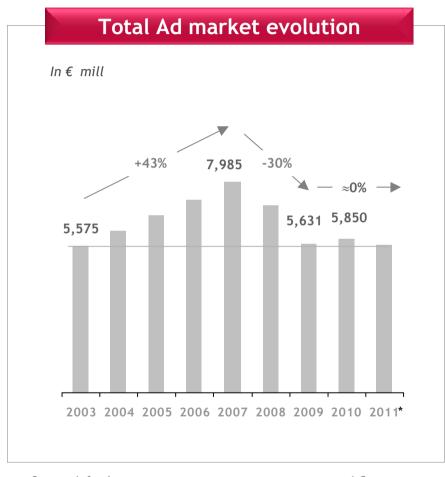
1

WHAT THE PLAYING FIELD LOOKS LIKE...

...ANTENA 3'S RELEVANT MARKET

Total advertising market (I)

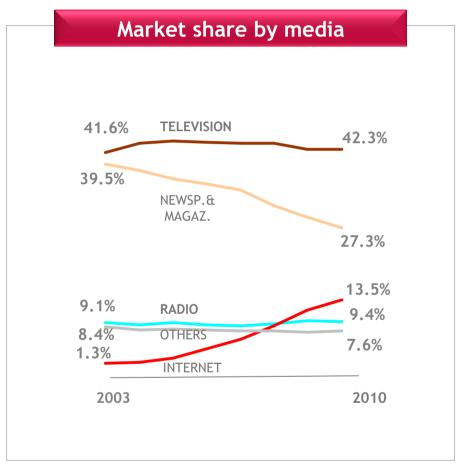
Ad market is currently at 2003 levels



Source: Infoadex * Consensus

Total advertising market (II)

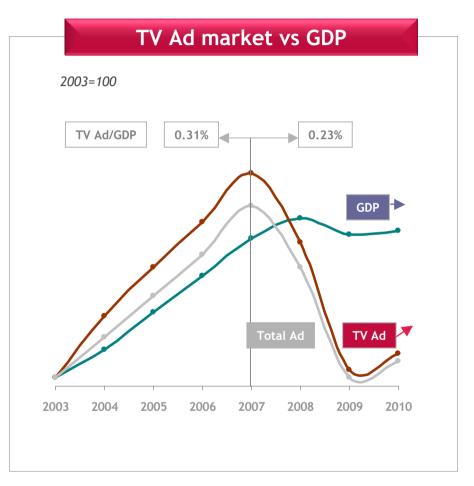
TV keeps leading. Radio stays stable



Source: Infoadex

TV advertising market

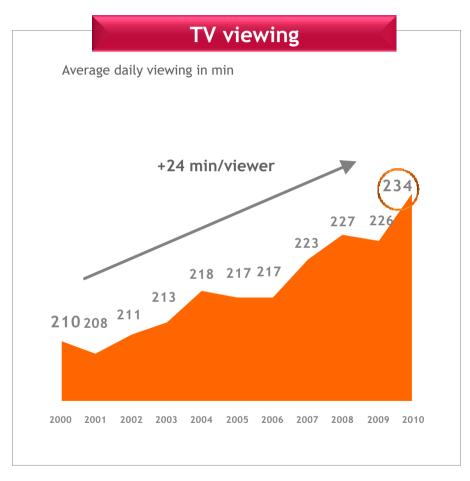
Spanish TV Ad market overreacted to GDP drop



Source: Infoadex for TV Ad + BdE for GDP. In nominal terms

TV habits in Spain

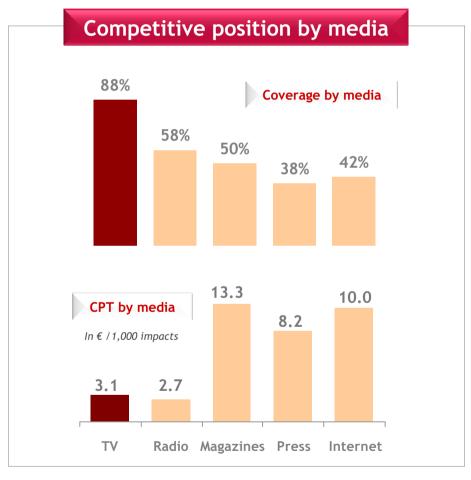
TV viewing is still increasing



Source: Kantar Media

TV: best competitive position

TV, the highest coverage and the best price



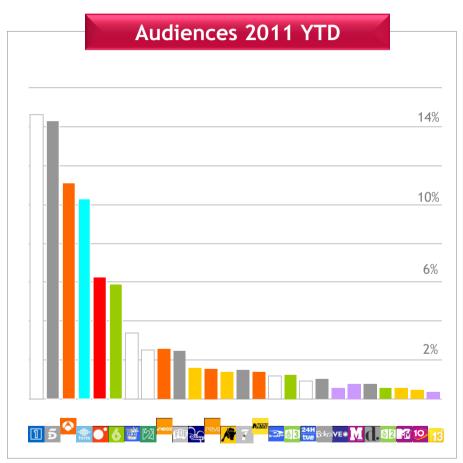
Source:

Coverage: 2rd EGM survey 2011; CPT 2010 (Cost per thousand): Internal estimates



Audience share by channel

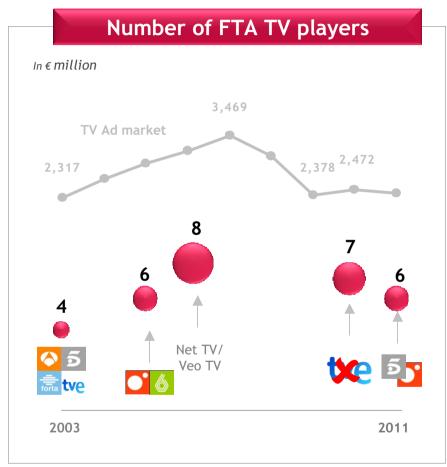
Clear audience fragmentation



Source: Kantar Media

Competitive landscape

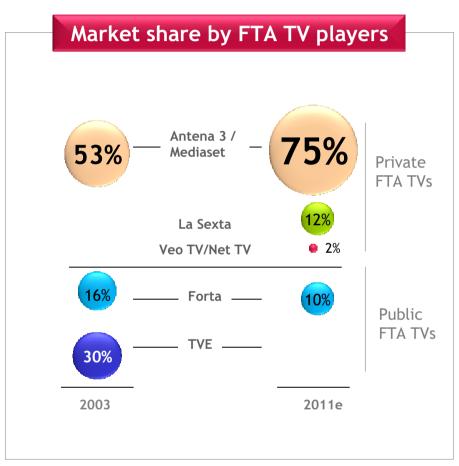
Number of players is adjusting to Ad market



Source: Infoadex

Market share concentration

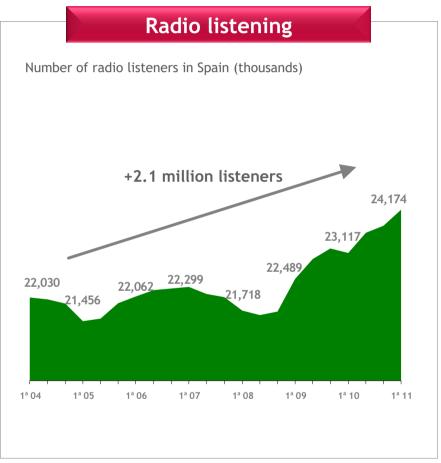
Two main players hold 75% market share



Source: Infoadex

Radio habits in Spain

The highest number of listeners ever seen



Source: EGM Moving Average

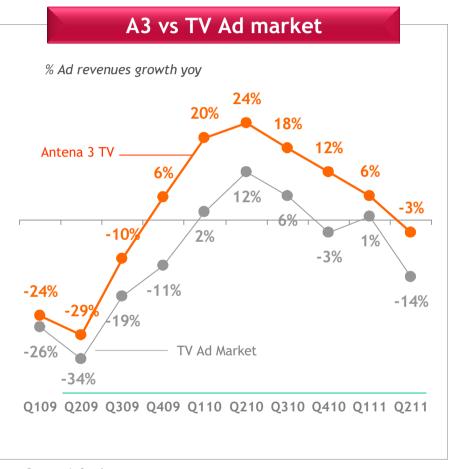
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HOW WELL WE ARE PLAYING THE GAME...

...ANTENA 3'S COMPETITIVE POSITION

Antena 3's performance

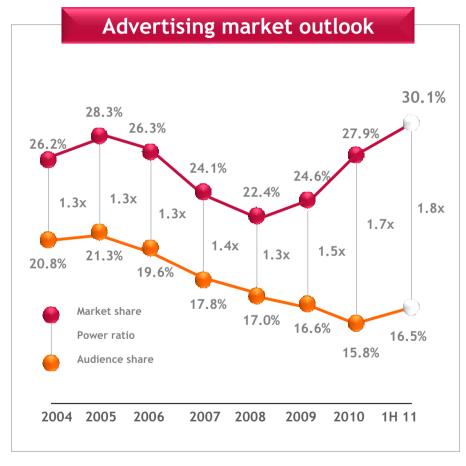
Ten consecutive quarters outperforming TV Ad market



Source: Infoadex

Antena 3's market share evolution

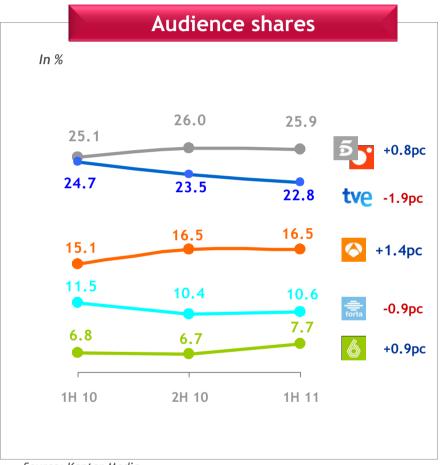
The highest market share over the last years



Source: Infoadex + Kantar Media

Antena 3: Audience shares

A3, the best performance in audience share over the last year



Source: Kantar Media

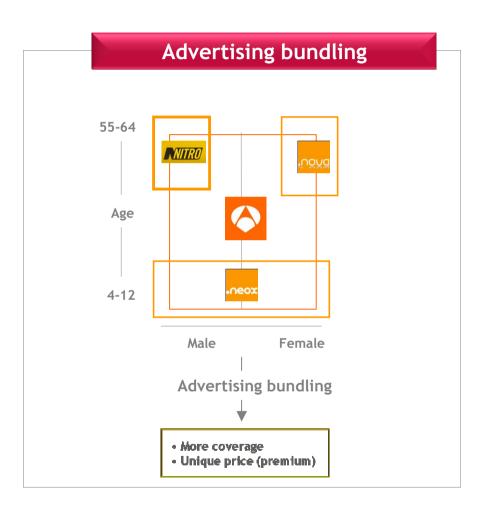
Antena 3, a well-balanced grid

Our best asset:
A varied and balanced grid



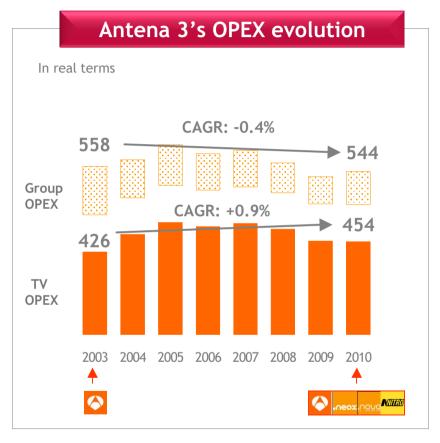
Advertising bundling: An unique commercial approach

Advertising bundling, a succesful strategy



OPEX evolution

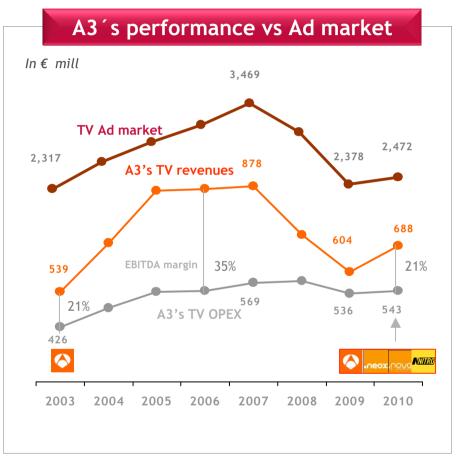
Discipline in costs, ambitious outsourcing process achieved



Source: A3's financial statements

Antena 3's performance

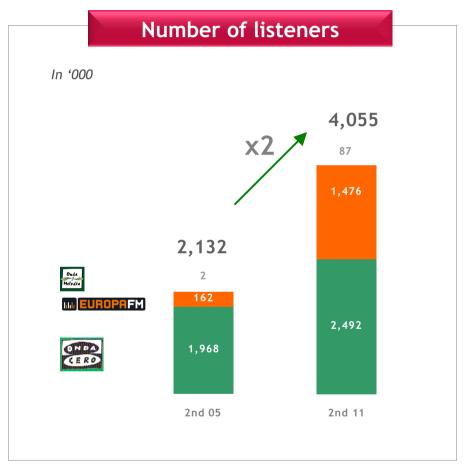
Well positioned for a recovery in Ad market



Source: Infoadex + A3's financial statements

Antena 3 Radio (Uniprex)

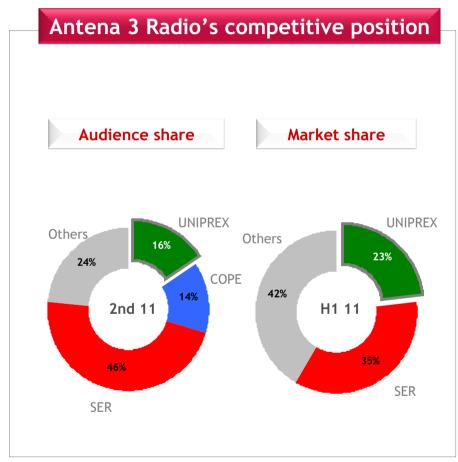
Antena 3 Radio, doubling the number of listeners



Source: EGM surveys

Antena 3 Radio (Uniprex)

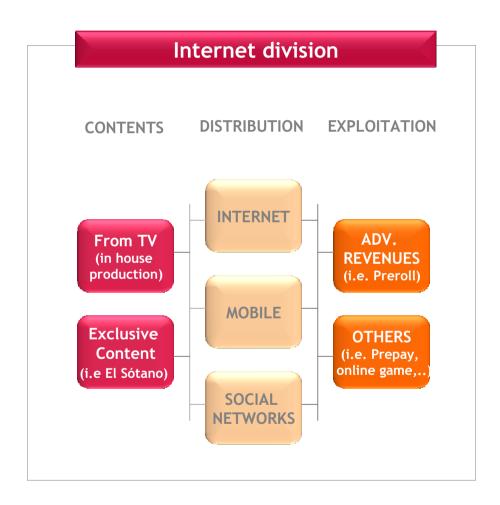
Antena 3 Radio, excellent position to gain size



Source: EGM, 2nd Survey 2011, Infoadex

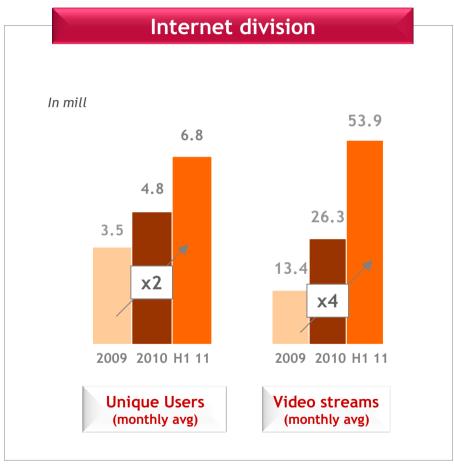
Antena 3 Multimedia

Revenue-based strategy in multimedia



Antena 3 Multimedia

Strong performance in every business indicator



Monthly average

Source: OJD/Nielsen Market Intelligence/ Smartadserver



Conclusions

- When the going gets tough, the tough get going
- In pole position to ride the wave of Ad growth
- Fit enough to do things our way

Antena 3, challenges are opportunities



Back up slides

Consolidated Group

1H 11 Results in € mill: P&L

	1H 11	1H 10	YoY
Net Revenues	420.9	422.7	-0.4%
OPEX	342.9	336.8	+1.8%
EBITDA EBITDA Margin	77.9 18.5%	85.9 20.3%	-9.3%
Net profit	54.0	57.6	-6.4%
Net profit Margin	12.8%	13.6%	

Source: Antena 3's financial statements

Television division

1H 11 Results in € mill: OPEX breakdown

	1H 11	1H 10	YoY
Programming Costs	166.1	152.7	+8.8%
Personnel Costs	35.0	49.2	-28.9%
Other Costs	90.6	85.5	+5.9%
Total OPEX	291.7	287.5	+1.5%

Source: Antena 3's financial statements

Radio division

1H 11 Results in € mill: P&L

	1H 11	1H 10	YoY
Net Revenues	48.4	48.8	-0.8%
OPEX	35.2	34.9	+1.0%
EBITDA EBITDA Margin	13.2 27.3%	13.9 28.5%	-5.1%
EBIT EBIT Margin	11.5 23.7%	12.4 25.3%	-7.2%

Source: Antena 3's financial statements

Additional information

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