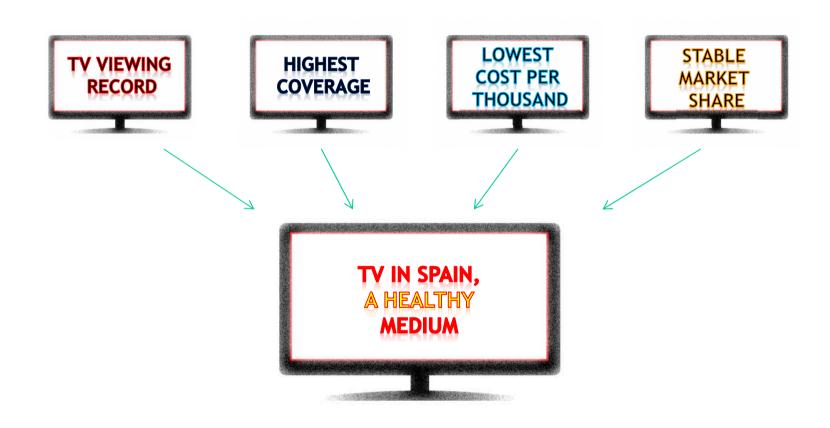
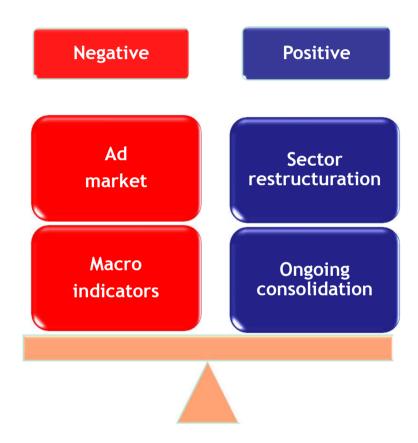


# Spanish TV, a healthy medium ...



## ... in a tough environment with high potential

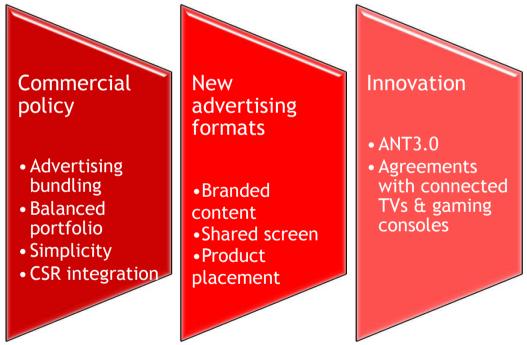


#### Antena 3 strategy

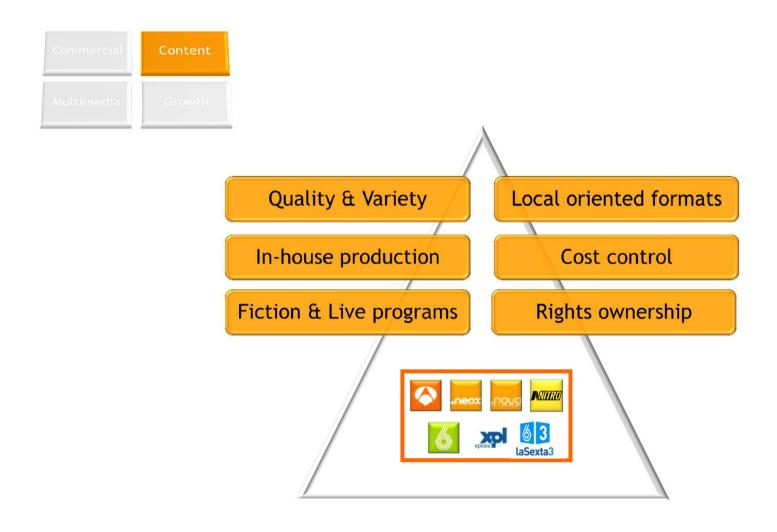


## Antena 3 strategy: Commercial





# Antena 3 strategy: Content



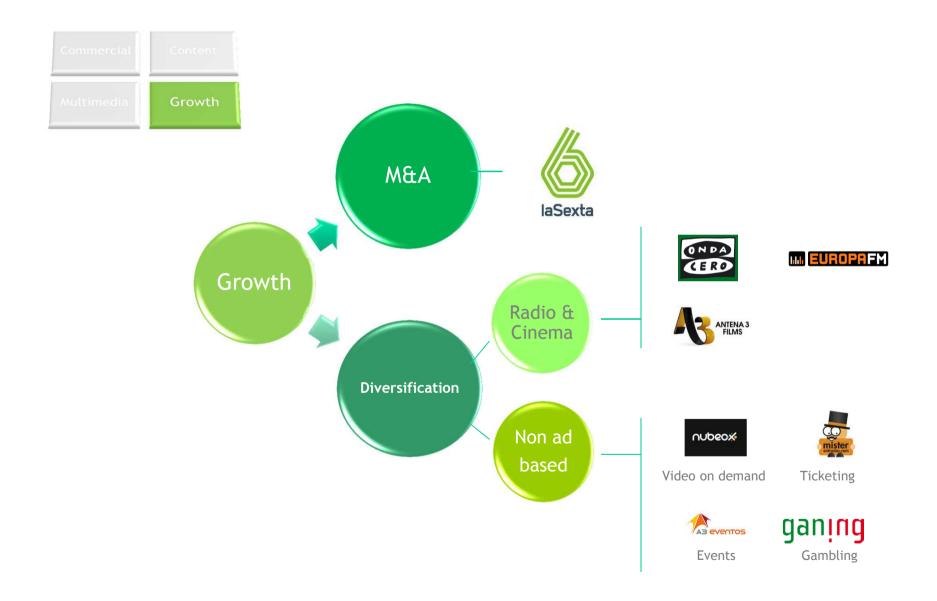
## Antena 3 strategy: Multimedia







## Antena 3 strategy: Growth



#### Antena 3 strategy: La Sexta's integration





Integration on track (since Oct 1st, 2012)

#### **Audience Share**

- Antena 3's channels: Best ratings since 2006
- La Sexta's channels: All-time high

#### **Synergies**

- Commercial synergies: Market share gains
- Cost synergies: At full speed

#### Value creation

- La Sexta's break even from the 1st day
- Accretive transaction as of 2013

